REAL ESTATE SERVICES David H. Slaughter

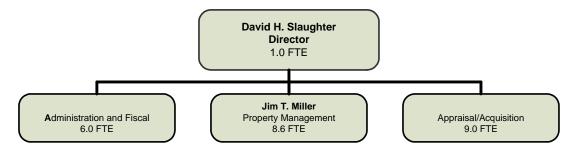
MISSION STATEMENT

The Mission of the Real Estate Services Department is to partner with county departments and other public agencies to develop innovative, professional processes and provide cost-effective, efficient, high quality and timely support to accomplish their real estate needs to include lease negotiations and documentation, property management, appraisal services, right-of-way acquisitions, land and building purchases, surplus property sales and maintenance of the database inventory of county-owned buildings, land and leased facilities.

STRATEGIC GOALS

- 1. Improve the quality and professionalism of services.
- 2. Improve the department's fiscal services by automating manual fiscal functions and systems.
- 3. Improve customer service with departments that lease non-county owned space and/or lease county-owned space to others.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

| | 2008-09 | | | | | | |
|-----------------------------|---------------|-----------|------------|--------------|----------|--|--|
| | Appropriation | Revenue | Local Cost | Fund Balance | Staffing | | |
| General Fund | | | _ | | | | |
| Real Estate Services | 2,612,928 | 1,538,500 | 1,074,428 | | 24.6 | | |
| Rents and Leases | 419,311 | 419,311 | - | | - | | |
| Courts Property Management | 382,430 | 337,430 | 45,000 | | | | |
| Total General Fund | 3,414,669 | 2,295,241 | 1,119,428 | | 24.6 | | |
| Special Revenue Fund | | | | | | | |
| Chino Agricultural Preserve | 8,107,967 | 1,333,411 | | 6,774,556 | <u>-</u> | | |
| Total Special Revenue Fund | 8,107,967 | 1,333,411 | | 6,774,556 | - | | |
| Total - All Funds | 11,522,636 | 3,628,652 | 1,119,428 | 6,774,556 | 24.6 | | |

2000 00

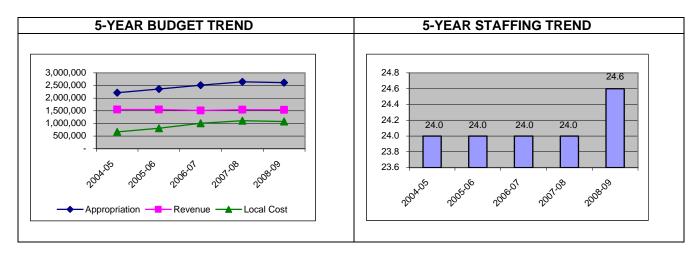
Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

DESCRIPTION OF MAJOR SERVICES

Real Estate Services Department (RESD) negotiates and administers revenue and expenditure leases on behalf of county departments. More than 300 revenue leases allow for the use of county-owned facilities, generally at county parks and airports, and generate revenue to offset expenses incurred to provide such facilities to residents and users. Approximately 240 expenditure leases are managed to provide facilities throughout the county for departments and their employees to support the delivery of services in locations convenient to the residents served.

RESD also provides appraisal, acquisition and relocation assistance for county departments and, upon request, to other agencies including San Bernardino Associated Governments (SANBAG), the State of California, and various cities. The department establishes values and acquires the necessary rights-of-way needed to complete public safety projects, including the construction and maintenance of transportation corridors and floodways. The department also acquires land and facilities for various functions, disposes of property determined to be surplus to the county's needs, and maintains an inventory of all county land and facilities.

BUDGET HISTORY



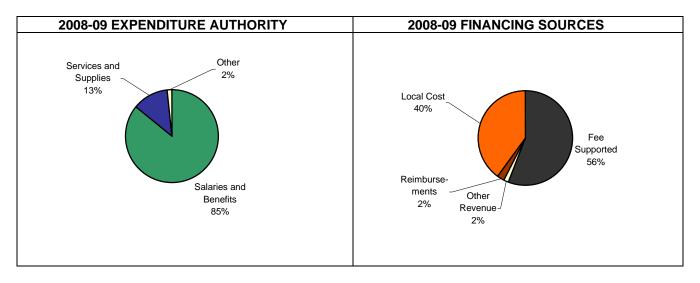
PERFORMANCE HISTORY

| | 2007-08 | | | | | | | |
|----------------------|-----------|-----------|-----------|-----------|-----------|--|--|--|
| | 2004-05 | 2005-06 | 2006-07 | Modified | 2007-08 | | | |
| | Actual | Actual | Actual | Budget | Estimate | | | |
| Appropriation | 2,011,922 | 2,092,315 | 2,229,075 | 2,916,820 | 2,677,834 | | | |
| Departmental Revenue | 1,381,410 | 1,276,108 | 1,338,430 | 1,850,755 | 1,807,321 | | | |
| Local Cost | 630,512 | 816,207 | 890,645 | 1,066,065 | 870,513 | | | |

Estimated appropriation for 2007-08 is less than the modified budget due to salaries and benefits savings from two positions that were vacant for part of the year and estimated lower costs for services and supplies.



ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
DEPARTMENT: Real Estate Services
FUND: General

BUDGET UNIT: AAA RPR
FUNCTION: General
ACTIVITY: Property Management

| | 2004-05 Actual | 2005-06 Actual | 2006-07 Actual | 2007-08 Estimate | 2007-08 Final Budget | 2008-09 Proposed Budget | Change From 2007-08 Final Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|----------------------------|-------------------------------|--|
| Appropriation | | | | | | | |
| Salaries and Benefits | 1,773,588 | 1,895,182 | 1,963,384 | 2,178,395 | 2,298,580 | 2,298,465 | (115) |
| Services and Supplies | 187,224 | 145,557 | 192,452 | 297,243 | 352,839 | 279,507 | (73,332) |
| Central Computer | 17,519 | 35,953 | 44,025 | 49,273 | 54,578 | 52,862 | (1,716) |
| Travel | | | | - | - | 4,400 | 4,400 |
| Transfers | 22,658 | 15,623 | 29,214 | 164,823 | 41,983 | 43,209 | 1,226 |
| Total Exp Authority | 2,000,989 | 2,092,315 | 2,229,075 | 2,689,734 | 2,747,980 | 2,678,443 | (69,537) |
| Reimbursements | | | <u> </u> | (11,900) | (100,000) | (65,515) | 34,485 |
| Total Appropriation | 2,000,989 | 2,092,315 | 2,229,075 | 2,677,834 | 2,647,980 | 2,612,928 | (35,052) |
| Operating Transfers Out | 10,933 | | <u> </u> | | | <u> </u> | |
| Total Requirements | 2,011,922 | 2,092,315 | 2,229,075 | 2,677,834 | 2,647,980 | 2,612,928 | (35,052) |
| Departmental Revenue | | | | | | | |
| Use Of Money and Prop | 45,245 | 38,551 | 32,724 | 42,133 | 44,611 | 45,000 | 389 |
| Current Services | 1,336,165 | 1,237,557 | 1,305,706 | 1,457,100 | 1,498,056 | 1,493,500 | (4,556) |
| Other Revenue | | | <u> </u> | 308,088 | | <u> </u> | |
| Total Revenue | 1,381,410 | 1,276,108 | 1,338,430 | 1,807,321 | 1,542,667 | 1,538,500 | (4,167) |
| Local Cost | 630,512 | 816,207 | 890,645 | 870,513 | 1,105,313 | 1,074,428 | (30,885) |
| Budgeted Staffing | | | | | 24.0 | 24.6 | 0.6 |

Salaries and benefits of \$2,298,465 fund 24.6 budgeted positions. The 0.6 increase represents the addition of 1.0 Staff Analyst position and the reduction of two Real Property Agents positions by 0.2 each. The decrease of \$115 is due to a reduction in benefits and retirement rates and it is partly offset by annual step increases.

The decrease of \$73,332 in services and supplies is due to lower costs for services provided by the Risk Management Department and Information Services Department (ISD).

Travel is a new appropriation unit for 2008-09. The amount budgeted of \$4,400 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. These costs were based on departmental analysis of past travel related expenses previously budgeted in the services and supplies appropriation unit.



Reimbursements of \$65,515 are for architectural and space design services to be completed for large projects. The decrease of \$34,485 is based on a reduction of anticipated projects.

Current services revenue of \$1,493,500 reflects monies received from non-general fund departments and non-county governmental entities for services rendered.

| PERFORMANCE MEASURES | | | | | | | |
|----------------------|--------------------------------------|---|---|--|--|--|--|
| 2006-07 Actual | 2007-08 Projected | 2007-08 Estimated | 2008-09 Projected | | | | |
| N/A | 100% | 75% | 100% | | | | |
| No Projects | 100% | No Projects | 100% | | | | |
| N/A | 62% | 62% | 77% | | | | |
| N/A | 90% | 80% | 90% | | | | |
| 87% | 100% | 100% | 100% | | | | |
| 81% | 100% | 90% | 90% | | | | |
| | N/A No Projects N/A N/A N/A N/A | 2006-07 Actual 2007-08 Projected N/A 100% No Projects 100% N/A 62% N/A 90% 87% 100% | 2006-07 Actual 2007-08 Projected 2007-08 Estimated N/A 100% 75% No Projects 100% No Projects N/A 62% 62% N/A 90% 80% 87% 100% 100% | | | | |

In 2007-08, an estimate of four projects fits the stated criteria in the first performance measure, one of which is a project for a department in Human Services that is a carry-over from the previous year, and for which HS has completed the plans and specifications. Therefore, only three out of four (75%) projects in 2007-08 will have had architectural programs and space plans prepared by architectural firms.

Another goal for RESD is to improve the department's fiscal services by automating functions and services that are currently performed manually. In 2007-08, RESD made progress toward this goal by switching to a new Labor reporting system (eTime), and is currently collaborating with ISD and the Architecture and Engineering Departments to develop a new system for charging out services. When implemented, the new system will reduce staff time spent calculating charges and preparing documents to bill customers.

A dynamic real estate market caused protracted negotiations for a number of lease renewals, resulting in only 90% of lease renewals being presented to the Board of Supervisors for approval at least 30 days prior to the scheduled termination date.

